Lt. Governor Simon's

Scaling Up Conference

October 31, 2013

Rock Valley (Community) College and Northern Illinois University



Session Outline

- Rock Valley College
 - First Year Experience
 - Placements and Planning
 - Advising and Events
 - Outcomes and Considerations
- Northern Illinois University
 - Student Success and Retention Initiatives
 - Purpose and Intended Outcomes
 - Essential Components
 - Success Metrics and Implementation

Rock Valley College's Transformed First-Year Experience

Effective Practice Scale Up Conference October 31, 2013

Presented by: Amy S. Diaz, Ed.D. Vice President of Student Development

RVC At-a-glance

- Community college in Rockford, IL
- ~8,000 credit students in fall 2013
- 70% are transfer bound
- 60 65% receive some type of financial aid
- 32 feeder high schools
- 26 average age
- 56% females; 54% part-time
- 28% racial/ethnic minority (highest ever)

RVC's FYE Program Overview

- Mandatory Placement
 - Via ACT, Accuplacer, or college transcript
- Mandatory Educational Planning Session
- New Student Welcome Events
- Mandatory STU 100 Planning for Success
- Mandatory Academic Advising
 - Student Planning Software (Ellucian)

Getting Started Steps

- 1. Explore RVC
- 2. Complete Enrollment Form
- 3. Fund Your Education
- 4. Determine Placement
- 5. Educational Planning Session
- 6. Academic Advising and Registration

Getting Started - Wizard

Getting Started



Mandatory Placement

- 3 Ways to determine placement
 - ACT scores ~1600-1800 received annually
 - Transcripts from previous college/university
 - ACCUPLACER
 - 4456 students tested in FY13
 - English (2,883 total)
 - » 1674 (58%) College level
 - » 1209 (42%) Developmental
 - Math (2,842 total)
 - » 503 (18%) College level
 - » 2339 (82%) Developmental
 - Reading (3,356 total)
 - » 1910 (57%) College level
 - » 1446 (43%) Developmental

Placement Testing Considerations

- Appropriate cut-off scores
- Testing Center services
- Test score interpretation
 - Cross-trained testing staff
- Re-test policies
- Appeal options
- RVC > Testing Committee

Sample Placement Evidence

- Accuplacer (Math) Validity Study
 - Math faculty and Testing staff
 - 70 90% appropriate placement depending on course and version of math test completed
- Developmental Math Pass Rates
 - Math faculty and IR
 - 61 85% pass rates (Intermediate Algebra has lowest rate)

Developmental Course Placements

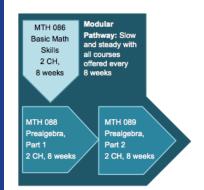
- 3 levels of reading (RDG 080, 096, 099)
 - 4th grade reading comprehension is minimum
- 1 level of writing (ENG 099)
- Multiple levels of dev. math; multiple pathways depending on major/goal
- Developmental Reading and English are considering similar approaches to mathematics

Math Placement & Pathways

1. Accelerated Pathway: Liberal arts majors

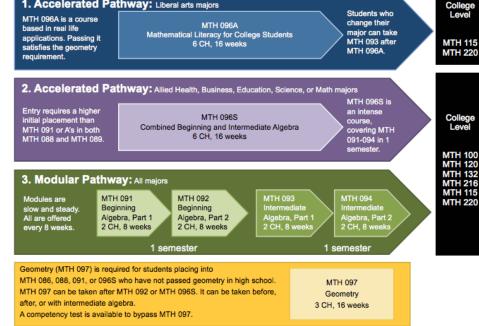
Rock Valley College Developmental Math Flowchart

Your initial math course at RVC is determined by your score on the RVC Placement Test or ACT.



grants you another chance to take the placement test and possibly advance to a higher-level course. See the Testing Center, in the basement of the Student Center, for more information.

Opportunity to Jump Ahead in the Math Sequence: Earning an A or B in any developmental math class



CH = Credit hours

MTH 115: General Education Math MTH 220: Statistics MTH 100: Technical Math MTH 120: College Algebra

MTH 132: Precalculus MTH 216: Math for Elementary Teachers

For more information, go to www.rockvalleycollege.edu/math or contact the Math Department Office in JCSM-1015 (phone 815-921-3510).



Quality · Consistency · Flexibility · Affordability

Educational Planning Session

- Required for all New Students
 - 90 to 120 minutes; 24 students in computer lab
 - Offer 5 to 7 sessions per week; year round
 - Waived for students who have earned a degree
- Topics Covered
 - Degrees and Certificate Programs
 - Tuition and Fees
 - College Services
 - Student Technology Access
 - Advising and Registration

EPS Resources/Considerations

- Dedicated staff (n = 1)
- Support team (admissions staff and academic advisors)
- Space computer lab
- "Curriculum" leading to end goal (registration)

EPS Attendance

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2009 = 5675 attendees
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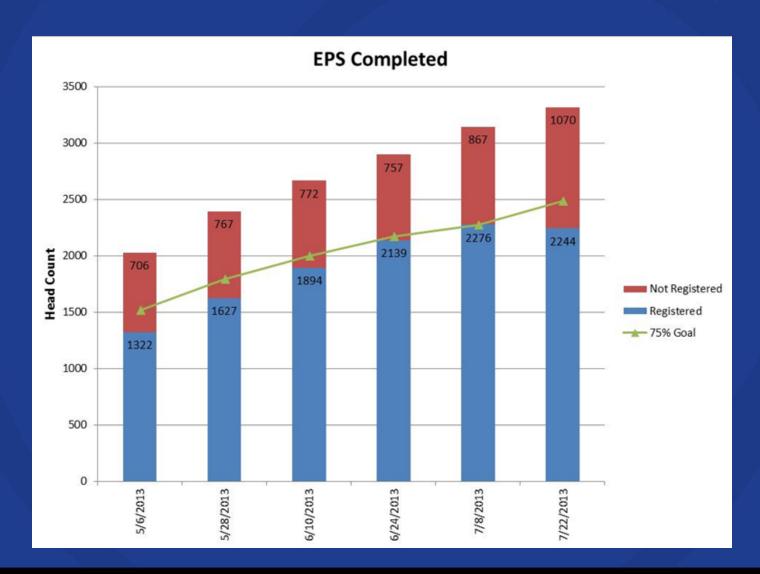
2010 = 5589 attendees

2011 = 4996 attendees

2012 = 4774 attendees

2013 = 3917 ytd

EPS Outcomes = Enrollment



Mandatory Academic Advising

- Initial "touch" > embedded in EPS
- Individual appointment and/or STU 100
 - Academic Goal review
 - First semester course planning
- Advisor to Student Ratio
 - Professional Advising Staff at all campus locations
 - 5 full-time and 5 part-time
 - RVC = 961/1 (7210/7.5) adjusted for special populations
 - NACADA 2-year college median = 441/1

Academic Advising Staffing

 Consider – professional staff vs. faculty; full-time vs. part-time; centralized vs. de-centralized; intentional vs. appreciative models; case management model

Institution	# Staff	Student Population	Student/Advisor Ratio
Elgin	12 ft, 6 pt	10,000	666/1
Highland	5 ft	3,500	700/1
Illinois Central	4 ft, 6 pt	8,000	1142/1
Kishwaukee	5 ft	5,000	1000/1
Moraine Valley	14 ft, 21 pt	16,650	666/1
Rock Valley	5 ft, 5 pt	8,000	1067/1

Mandatory Advising Considerations

- Tracking mechanism
- Level and type of enforcement
- Type of model implemented
- CTE vs. Transfer-bound goals
- Length of time for required advising
 - RVC > through first 18 CHs
 - End of program (graduation evaluation)

New Student Welcome Events

- Half day "orientation" to RVC
 - Recommended only
 - 2 to 3 sessions in late July and early August
 - Mock Classrooms, Interest Sessions
 - Family Session, Campus Tours
 - Departmental Information Tables
 - Although optional, student and parent/family surveys suggest time well spent

NSWE Outcomes/Considerations

	FY10	FY11	FY12	FY13	FY14
Student Attendees	431	209	200	185	407
New Fall Students	1554	900	992	1488	1166
% Attendees	27%	23%	20%	13%	35%

- Attendance (planning); mandatory?
- "Curriculum" for ½ day event; budget (food and giveaways)
- Staffing especially faculty
- Best Practice pre-semester convocation event

STU 100 (1 CH) Planning for Success

- Mandatory for new transfer degree seeking students beginning January 1, 2013.
 - Transfer Degrees: AA/AS/AES/AAT
 - Standardized curriculum across all sections
 - 320 students enrolled in Spring 2013
 - -845 students enrolled in Fall 2013
 - Dedicated classroom (new for fall 2013)
 - Persistence and Retention review underway
 - Spring "DFWI" = 24%

STU 100 & Mandatory Advising

- Mandatory Academic Advising for all firstyear students (thru 18 CHs)
 - STU 100 students are pilot group; n = 845 students; ~10% of total population
 - Complete STAMP
 - Student Planning Software
 - Case Management model based on STU 100 advising appointment (transfer)
 - CTE dedicated advisors

STU 100 Considerations

- Mandatory vs. recommended
- Curriculum and # of CHs for course
- Sufficient number of qualified instructors (master's degree minimum)
- Stipend for teaching course (\$750)
- On-going training
- Dedicated staff or committee
- Adequate number of sessions offered
- Dedicated classroom space
- Variety of section offerings/modalities
- General vs. institution-specific textbook

First Year Experience Committee

 FYE Committee – comprised of faculty and staff charged to review FYE programs and services centered around FYE college initiatives

DFWI Review

- Report for 39 "Gateway" courses for students
 with 32 or fewer credit hours earned
- National Resource Center for the First Year
 Experience Foundations of Excellence
 - Goal = below 30% DFWI

DFWI Sample for FY Courses

Under 32 Credits			Over 32 Credits						
Term	Course	DWFI %	TotalABC	TotalDWFI	Term	Course	DWFI %	TotalABC	TotalDWFI
20133L	BIO-100	44.35%	266	212	20133L	BIO-100	33.33%	88	44
20133L	BIO-103	44.26%	233	185	20133L	BIO-103	33.09%	91	45
20133L	BIO-106	32.97%	124	61	20133L	BIO-106	27.35%	85	32
20133L	BIO-150	43.48%	13	10	20133L	BIO-150	29.63%	19	8
20133L	BIO-162	52.00%	12	13	20133L	BIO-162	43.75%	9	7
20133L	CHM-099	44.44%	35	28	20133L	CHM-099	33.33%	24	12
20133L	CHM-105	50.00%	1	1	20133L	CHM-105	18.75%	13	3
20133L	CHM-110	20.56%	85	22	20133L	CHM-110	19.05%	102	24
20133L	GEL-101	25.00%	24	8	20133L	GEL-101	22.89%	64	19
20133L	GEL-107	33.33%	4	2	20133L	GEL-107	38.89%	11	7

Chart Key

Green - Meets/exceeds National Standard

Yellow - Watch carefully

Red - Needs review

Course Completion Evidence Based on FY status

- DFWI Course Completions
 - FY students only (<32 CHs)</p>
 - 10 of 39 courses have DFWIs of <30%
 - 4 of 39 courses have DFWIs of >50%
 - Majority (25 of 39) are on "watch list"
- DFWI Course Completions
 - SY students only (>32 CHs)
 - Mostly low DFWI rates

Persistence Data (fall to spring)

Fiscal Year:	FY08 (Fall 2007)	FY09 (Fall 2008)	FY10 (Fall 2009)	FY11 (Fall 2010)	FY12 (Fall 2011)	% change (FY08-FY12)
Overall	72.2	72.3	74.3	74.2	73.9	2.4%
Status ¹¹						
Full time	84.5	85.9	86.4	85.5	86.8	2.7%
Part time	62.3	61.9	64.2	64.1	63.7	2.2%
Gender						
Male	71.7	72.5	74.0	73.9	73.0	1.8%
Female	72.5	72.2	74.5	74.5	74.6	2.9%
Race/Ethnicity						
American Indian / Alaska Native	*	*	*	86.3	71.7	
Asian	75.7	73.8	78.3	76.6	75.7	0.0%
Black / African American	62.9	61.8	67.4	66.1	65.8	4.6%
Hispanic / Latino	73.0	71.2	71.3	73.5	71.8	-1.6%
Native Hawaiian / Other Pacific Islander	*	*	*	*	*	
White	73.2	73.9	75.3	75.2	75.1	2.6%
Age						
Traditional (thru 24)	74.8	74.6	75.9	75.8	75.9	1.5%
Nontraditional (25+)	67.1	68.0	71.2	71.7	70.4	4.9%

First Year Experience Conclusions

- Institutional culture
- National best practices
- Mandatory vs. recommended
- Resources
 - Dedicated staffing, space, budget
 - Tracking effectiveness
 - Advisory Committee (institutional buy-in)
- Constant attention/tweaking
- Keep KPIs in mind



Northern Illinois University

Effective Practice Scale Up

Success and NI-YOU:

Student Success & Retention Initiatives

Dana Gautcher

Director

Office of Student Academic Success

Randi Napientek

Assistant Director

Office of Student Academic Success

About Northern Illinois



- Located in DeKalb, IL
 - 65 miles west of Chicago
 - 45 minutes southeast of Rockford
- 4 year public institution
- Heavy research
- 7 Degree Granting Colleges
 - 57 undergraduate majors
 - 80 graduate programs
- Student to Faculty Raito 18:1
- NCAA Division I School

Northern Illinois Students



- 21,869 total students
 - 16,552 Undergraduates
 - Average age is 22 -- 16% Non-traditional students over the age of 23
 - 91% In-state students
 - About 3,000 Transfer Students
 - 75% are Illinois Public Community College Students
- Admissions Data for NIU Freshmen
 - High School Class Rank (percentile): 61.9
 - High School Grade Point Average: 3.11
 - ACT Score: 22
- 35% Ethnic Minorities
- 685 International Students
 - Representing 116 countries

Office of Student Academic Success



- Created in 2009
 - Direct result of NIU's 2008Strategic Plan

Staffing

Office Support
Associate

Graduate
Assistant
Birector

Graduate
Assistant
Graduate
Assistant
Associate

Student Success Specialists

Academic Advising Center
College of Visual & Performing
Arts

Student Success Specialists

of Health & Human Science

Student Success Specialists

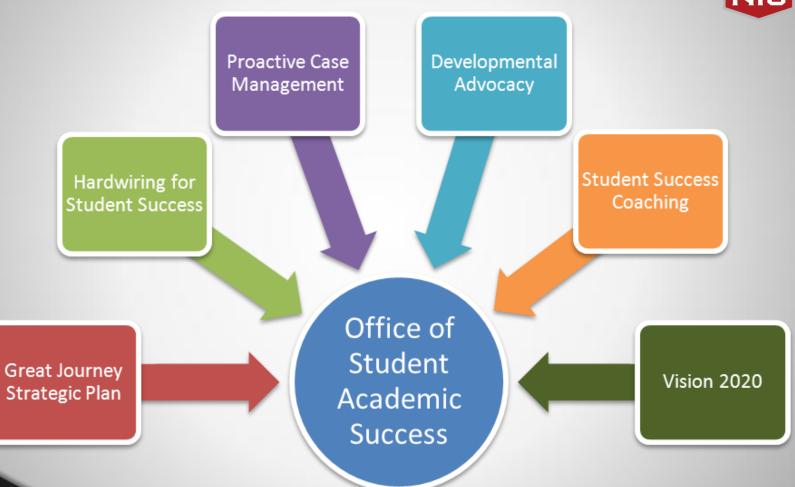
College of Education College of Liberal Arts & Sciences

Student Success Specialists

College of Engineering Outreach (Off Campus/Adult Learners)

Guiding Principles





Purpose / Intended Outcomes



- To provide a network of support for each and every undergraduate student
 - (particularly students who are not tied to an existing university program or support service)
- To provide systematic student tracking to identify at the earliest possible instance when a student may be veering "off-path" to graduation
- To provide intentional, proactive, and timely intervention with "off-path" and/or at-risk students
- To personally connect students to pertinent campus experts and resources

Purpose / Outcomes Cont.



- To maintain ongoing relationships with "offpath" students to identify barriers and develop actions plans to conquer said barriers
- To decrease the number of students leaving NIU in good academic standing
- To improve overall student retention and graduation rates
- To prepare employable graduates within their desired field of work

Essential Components



- Non-negotiable design elements necessary to successful implementation
 - Case management approach to student success
 - Layered tracking systems
 - Coordinated data mining, analysis, and sharing
 - Transparency
 - Collaboration across divisions, departments and offices
 - Qualified and engaged faculty and staff

Flexible Components



- Design elements that can be customized to campus and student needs
 - Customized student supports
 - Elements/factors to be tracked
 - Intervention protocol

Success Metrics



- Student participation rates in student success initiatives and support programs
- Reduced time to degree for students
- Decreased number of students on probation or academic warning
- Decreased number of students leaving the institution in good standing
- Increased 1st to 2nd year student retention
- Increased graduation rates

MAP-Works Outcomes



Motivates, informs and coordinates faculty/ staff Early intervention with at-risk students

Focuses
students
on college
success
behaviors

Improved Retention and Student Success

Retention: Minimize percentage of capable students who leave your campus due to issues that could have been addressed

Student Success:

Identify discrepancies between student expectations and the academic and social behaviors necessary to succeed.

The MAP-Works Process





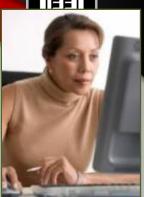
Transition Survey

- Expectations
- Behaviors

3rd Week



- Student Profile
- Institution Profile
- Campus Resources





Student Report

- Social Norming
- Expectations
- Campus

Resources



MAP-Works.

Faculty/Staff Reporting

- Student Summary
- Scan Students

Instant



Support / Intervention





Campus Resources

MAP-Works Outcomes



MAP-Works Outcomes- 2012-2013

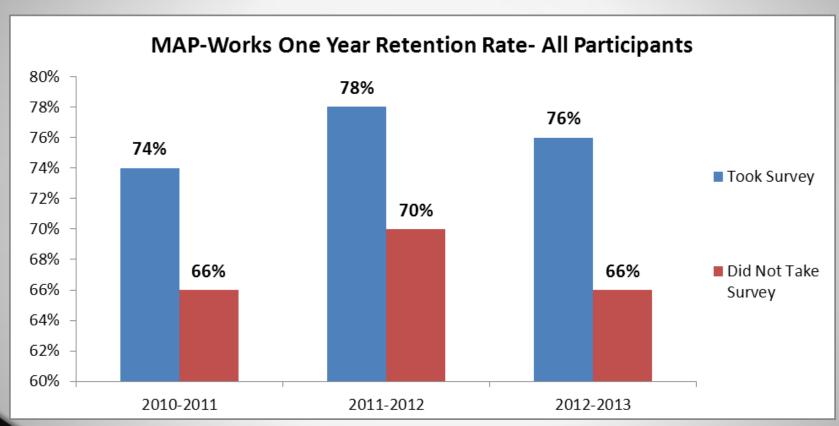
University Overall	Number of Students	Mean ACT	Mean HS GPA	Good Standing Fa12	Fa12 Term GPA	Enrolled Sp13	Sp13 Term GPA	Good Standing Sp13	Enrolled Fa13
MAP-Works Yes	2616	21.71	3.15	86%	2.76	90%	2.74	83%	76%
MAP-Works No	1933	21.89	3.03	77%	2.49	82%	2.60	80%	66%
New Freshmen Students	2664	21.78	3.11	80%	2.51	84%	2.56	78%	66%
MAP-Works Yes	1794	21.68	3.15	84%	2.65	88%	2.63	80%	72%
MAP-Works No	864	22.00	3.04	72%	2.21	78%	2.39	71%	56%
New Transfer Students	1913	21.77	3.08	84%	2.83	89%	2.85	88%	79%
MAP-Works Yes	822	21.87	3.14	88%	2.99	94%	2.96	90%	85%
MAP-Works No	1069	21.69	3.02	81%	2.71	86%	2.76	87%	75%

A 10% retention difference for those students who participated in at least one survey compared to those who did not!

16% difference for new freshmen!

MAP-Works Outcomes





Other OSAS Tracking Programs



- Transcript Calls
 - 1,299 transcripts requested during 2012-2013 academic year
 - 943 students contacted; 41.95% retained to fall 2013
- Early Alert and Referral System
 - 925 students identified during 2012-2013 academic year
 - Fall 2012- 516 student identified; 71.90% retained to fall 2013
 - Spring 2013- 409 students identified; 69.93% retained to fall 2013
- Non-Enrollment Calls
 - Reduced number of students not enrolled from 2,685 to 1,055 (60.71%) for fall 2013 enrollment
- Student Success Collaborative
- Encumbrance Monitoring

Factors Likely to Influence Success



- Contextual and implementation factors
 - Relevant research pertaining to best practices
 - Clear understanding of roles and responsibilities
 - Direct tie-in to institutional mission and strategic initiatives
 - Engaged faculty, staff, and administrators
 - Measurable outcomes

Lessons Learned & Potential Pitfalls



- Strategic planning build program over time
- Identify champions and nurture said relationships
- Identify skeptics and consider apprehensions & concerns
- Be transparent and concentrate on communication flow
- Share data far and wide
- Constantly nurture collaborations across campus

Questions / Comments